Evaluation of the Single Regeneration Challenge Fund
Budget;
A Partnership for Regeneration
Appendices

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for the
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Department of Land Economy
University of Cambridge
Tel: (01223) 337147

January 1998
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APPENDIX A CASE STUDY PROFORMAS

Case Study 1: Northumbria Community Safety

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**Mission**

- Encourage & focus the bringing together of organisations & individuals to achieve sustainable local regeneration through increased community safety (Community Safety Strategy)
- Supplement & expand existing multi-agency work on drug misuse (Drugs Accord)

**Area**

Region - Both the Community Safety Strategy and Drugs Accord apply to the whole of Northumbria ie the Counties of Northumbria and Tyne & Wear

**Partnership Structure**
The Northumbria Community Safety Strategy Partnership has 25 members. It operates through a Strategy Board chaired by Northumbria Police Authority other members are all local authorities, local health and crime related organisations. Gateshead MBC is the Accountable Body under the co-ordination of the Northumbria Police Authority.

**Lead Partner**

Gateshead MBC

Lead Contact

Sheila Stokes-Wyatt

Address

Gateshead MBC, Civic Centre, Regent St
Gateshead, Tyne & Wear NE8 1HH

Phone/fax

0191 477 1011

**Other Partners**

- Northumbria Police Authority
- Newcastle City Council
- North Tyneside MBC
- Northumberland County Council
- South Tyneside MBC
- Sunderland City Council
- Northumbria Coalition Against Crime
Case Study 2: W Midlands Industrial Club

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**Mission**
To achieve the attraction, education & training of capable young people into the engineering & manufacturing industry of W Midlands

**Area**
Region - West Midlands region

**Partnership Structure**
Development, implementation & delivery is industry led and is achieved through a Management Board drawn from industry & education with predominant representation of local science, technology & engineering related employers. The Engineers Employment Federation West Midlands is the designated Accountable Body

**Lead Partner**
West Midlands Industrial Club/EEF????

**Lead Contact**
David Robinson

**Address**
St James’s House, Frederick Rd, Edgbaston, Birmingham B15 1JJ

**Phone/fax**
0121 456 2222

**Other Partners**

- Warwickshire Education Business Partnership
- Birmingham Education Business Partnership
- Dudley TEC
- HAWTEC
- Sandwell Education Business Partnership
- Walsall TEC
- The Staffordshire Partnership
- Shropshire TEC
Case Study 3:  Limes farm Partnership

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- Yr 1: 95/6
- Yr 2: 96/7
- Yr 3: 97/8

**Mission**
To regenerate the Limes Farm area by:
- improvement of public sector housing
- development of housing association housing
- enhancement of the local physical environment
- development of community identity & social conditions
- reduction of victims of crime & improvement in community safety
- provision of training education & personal development opportunities

**Area**
Small Area - Limes Farm Estate in Chigwell, Essex, (total population of 2,500) within Epping Forest District Council area

**Partnership Structure**
Full Partnership Board chaired by District Council as lead partner and Accountable Body. Small co-ordinating Steering Committee also chaired by District Council Chief Exec with other representatives from County Council, Police, Residents Association and Health Trust.

**Lead Partner**
Epping Forest District Council

- **Lead Contact**: Alan Hall
- **Address**: Epping Forest District Council, High St
  Epping CM16 4BZ
- **Phone/fax**: 01992 564000

**Other Partners**
- Essex County Council (Highways & Transportation)
- Essex County Council (Social Services Dept)
- Essex County Council (Education Dept)
- The Metropolitan Police Service
- Limes Farm Residents Association
- Essex & Herts Community NHS Trust
- London & Quadrant Housing Trust
- Essex Probation Service
- Essex TEC
Case Study 4:  West Cornwall Initiative

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**Mission**

To help regenerate the corridor of old industrial areas stretching from Penzance through Hayle, Camborne and Redruth, to Falmouth & Penryn. Focusing on 2 goals
- revitalisation of town centres
- creation of new job opportunities throughout W Cornwall

**Area**

More than 1 LA - The target area for the bid is the whole of West Cornwall comprising the three LA districts of Carrick, Kerrier and Penwith.

**Partnership Structure**

The West Cornwall Initiative Partnership was established before SRB and is led by Kerrier District Council who are also the Accountable Body for the scheme. Kerrier District Council delegated co-ordination and overseeing of the delivery of the SRB programme to WCI which has not yet become a strategic body. The WCI is assisted by a Programme Manager.

<table>
<thead>
<tr>
<th>Lead Partner</th>
<th>Kerrier District Council</th>
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<tr>
<td>Lead Contact</td>
<td>Mr Alan Bunce</td>
</tr>
<tr>
<td>Address</td>
<td>2 Council Offices, Dolcoath Ave, Cambourne, TR14 8SX</td>
</tr>
<tr>
<td>Phone/fax</td>
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**Other Partners**

Carrick District Council  
Penwith District Council  
Barclays Bank  
Cornwall County Council  
Devon & Cornwall TEC  
Business Link  
Rural Development Commission  
Cornwall College  
West Cornwall Enterprise Trust Ltd  
Groundwork Kerrier  
WC LEADER Project  
English Partnerships  
Business in the Community
# Case Study 5: Brent & Harrow

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- Yr 4
- Yr 5

**Mission**

To create a dynamic local economy in NW London through:
- improving the quality & growth rates of new businesses
- enhancing education industry links
- to enable the participation of voluntary groups through the development of successful community enterprises

**Area**

More than 1 LA - The whole of the population of 451,000 in London Boroughs of Brent & Harrow

**Partnership Structure**

Led by the TEC, the Partnership builds on strategic groups developed by the TEC to deliver the three elements of the scheme; Understanding Business, New Business Development and Community Works. All three groups managed through TEC. TEC is Accountable Body.

### Lead Partner

**Lead Partner**

NWLTEC

**Lead Contact**

Simon Bissell Programmes Manager

**Address**

Kirkfield House, 118/120 Station Road, Harrow, Middx HA1 2RL

**Phone/fax**

0181 424 8866/0181 424 2240

### Other Partners

- London Borough of Brent
- London Borough of Harrow
- Careers Service Partnership
- Education Business Partnership
- Brent Business Venture
- Harrow in Business
- Harrow Council for Racial Equality
- Midland Bank
- Princes Youth Business Trust
- Brent Regeneration Agency
- Park Royal Partnership
- Brent & Harrow Refugee Community Project
## Case Study 6: Hangleton Knoll

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### Mission
Tackling the need for:
- employment, partic amongst young people & lone parents
- skills & experience enhancement
- activity to divert young people from crime, alcohol & substance misuse
- activity to diffuse tensions betw generations through increased sporting, cultural & health facs
- physical regeneration of the environment

### Area
**Small area** - Situated in the north of the Borough of Hove, the Hangleton & Knoll target area comprises the Hangleton housing estate and the Knoll housing estate, both owned by the local authority.

### Partnership Structure
While Hangleton & Knoll Project are the lead partner, Brighton & Hove Council are the Accountable Body for the Partnership. Delivery of the scheme is managed by the Hangleton & Knoll Challenge Partnership Board which has 12 members, and is carried out by Project Teams/Working Groups for each of the 4 scheme areas.

### Lead Partner
**Hangleton Knoll Project**
- **Lead Contact**: Barry Hulyer
- **Address**: 2 The Parade, Hangleton Rd, Hove, BN3 7LU
- **Phone/fax**: 01273 220426

### Other Partners
- Brighton & Hove Council (formerly Hove Borough Council)
- Hangleton Community Association
- Kickstart Motorbike Project
- E Sussex Careers Service
- Hangleton & Knoll Community Festival
- Sussex Chamber of Commerce
- Knoll Community Association
## Case Study 7: Bristol 2020

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**Mission**

To generate and develop strong, diverse and sustainable communities in the Bristol Crescent where, through the linking of people with opportunities, individuals and employers can prosper in confidence.

**Area**

LA District - To regenerate the **Bristol Urban Crescent** including the areas of; the inner city, Knowle West, Hartcliffe & Withywood, Southmead, Lawrence Weston and Lockleaze with a total population of 165,000.

**Partnership Structure**

The programme is managed by the Bristol Regeneration Partnership with 9 members on the Board. A representative of each of the partners sits on the Operations Group (except TUC). The lead partner is Bristol City Council which is also the Accountable Body.

**Lead Partner**

Bristol City Council

**Lead Contact**

Will Bee

**Address**

The Council House, Cottage Green, Bristol BS1 5TU

**Phone/fax**

0117 9224251

**Other Partners**

- WESTEC
- Bristol Chamber of Commerce
- Western Development Partnership
- Bristol Black Voluntary Sector
- VOSCUR
- SW Region TUC
Case Study 8:  The Merseyside Learning Partnership

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- **Yr 3**
  - 98/99
- **Yr 4**
  - 99/2000
- **Yr 5**
  - 00/01

**Mission**

Focuses on the needs of 2 key groups

- young people 11-14 at risk of disaffection & underachievement
- young people 14-16 identified as long-term non-attenders/permanently excluded from school

**Area**

Targeting 11-16 year olds within the whole of **Merseyside**.

**Partnership Structure**

Merseyside TEC is Accountable Body for the Partnership. Management of the projects is by the Learning Partnership Management Group which reports to the Education & Training Strategic Group. Membership of the Management Group includes 3 LEA Officers and 3 Head Teachers with Chief Executive & Secretary from the TEC.

**Lead Partner**

Merseyside TEC

- **Lead Contact**
  - Mike McCann
- **Address**
  - Tithebarn House, 1 Tithebarn St, Liverpool, L2 2NZ
- **Phone/fax**
  - 0151 2360026

**Other Partners**

- Knowsley LEA
- Liverpool LEA
- Sefton LEA
- Cities in Schools (UK)
- The Prince’s Trust
- Liverpool City Challenge
- Bootle Maritime City Challenge
- Liverpool - City of Learning
- Healthy Cities
- Merseyside Council for Voluntary Service
### Case Study 9: The Chalkhill Estate

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**Mission**
- To use regeneration process as the means for improving the skill base & wealth earning capacity of Chalkhill residents
- To ensure a focus on external labour markets & contract opportunities as well as on internal estate-based opportunities.

**Area**
- Small area - The primary focus is on the Chalkhill housing estate within the ward of St Andrew in the borough of Brent but some benefits will be felt by the rest of the St Andrew’s ward and the neighbouring St Raphael’s ward.

**Partnership Structure**
The SRB Partnership Board and Delivery Agent is a sub Committee of the London Borough of Brent’s Regeneration Committee, the Chalkhill Employment & Training Access Centre Ltd which has 6 councillors and 5 private sector co-optees. The London Borough of Brent is the Accountable Body for the Partnership.

**Lead Partner**
New Horizon (Brent) Ltd

**Lead Contact**
Suzanne Lubran

**Address**
New Horizons Development Office, 1 Saxon Rd, Wembley, HA9 9TP
Goldbeater’s Walk, Chalkhill, HA1 9BA

**Phone/fax**
NH (B) Ltd - 0181 904 7857/fax 0181 904 4671

**Other Partners**

- Brent Regeneration Agency
- Wimpey Homes
- Metropolitan Housing Trust
- Metropolitan Housing Trust
Case Study 10: Manufacturing Partnership

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**Mission**

To enhance long-term wealth & employment creation in Lancashire through a strategically targeted, five year programme of integrated support for the manufacturing sector.

**Area**

*County* - The scheme is focused on the manufacturing sector in the County of Lancashire.

**Partnership Structure**

The Partnership is a company limited by guarantee with three equal partners each nominating 3 Board Directors from Lancashire Enterprises, Lancashire Area West TEC and East Lancashire TEC. There is one permanent Co-ordinator. The Partnership as limited company acts as Accountable Body.

**Lead Partner**

<table>
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<tr>
<th>Lead Partner</th>
<th>Mr G Walker</th>
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**Lead Contact**
The Lancashire Manufacturing Partnership Ltd

**Address**

S3A 7E British Aerospace Defence Ltd, Military Aircraft Div, Salmesbury Aerodrome, Balderstone, Blackburn, BB2 7LF

**Phone/fax**

**Other Partners**

<table>
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Case Study 11: Canalside Rochdale

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**Mission**
To regenerate the Canalside area of Rochdale by facilitating the physical renewal of land and premises, by stimulating and supporting local businesses, by helping local people get appropriate training to help them get the jobs created, by renewing outworn housing & by helping local residents & business people to build a safer community

**Area**
The area of need is the Canalside area of Rochdale with a population of 11,000, but this should benefit the wider population of Rochdale of 35,000.

**Partnership Structure**
The Rochdale Partnership is a company limited by guarantee - Challenge Company. The Board of Directors comprises Chief Executives from Rochdale MBC, TEC, Chamber, Business Link & Rochdale Development Agency - Partnership is currently aiming for 17 Board Directors (it has 10). Strategic management is carried out by the Corporate Executive while programme management is via 5 Programme Agents for; housing, training, regeneration, environment & community. Rochdale MBC are the Accountable Body

**Lead Partner**
Rochdale Development Agency

- Lead Contact: Ms Cath Green
- Address: Old Vicarage, Sparrow Hill, Rochdale, OL16 1QT
- Phone/fax: 01706 868999

**Other Partners**
- Rochdale TEC
- Rochdale MBC
- Rochdale Voluntary Sector Forum
- Rochdale Chamber of Commerce
Case Study 12: Regenerating Wolverhampton

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**Mission**

To regenerate Wolverhampton as;
- a competitive economy with a first class workforce
- a sustainable city providing access to a range of land & property
- a harmonious community

**Area**

More than 1 LA - Focused on the Borough of Wolverhampton.

**Partnership Structure**

The Partnership Committee has 15 members responsible for carrying forward the Delivery Plan. Management arrangements devolved to sub-partnerships assigned to specific elements: generating wealth, learning & development, empowerment & diversification in housing and anchoring the voluntary sector in SRB process. Wolverhampton MBC is Accountable Body.

**Lead Partner**

Wolverhampton MBC

Lead Contact
Len Wright

Address
Civic Centre, St Peter’s Square, Wolverhampton, WV1 1SH

Phone/fax
01902 314021

**Other Partners**

- Wolverhampton TEC
- Wolverhampton Chamber of Commerce
- Wolverhampton Voluntary Sector Council
- West Midlands Police
- Wolverhampton Health Executive
- Black Country Development Corporation
- Wolverhampton Race Equality Council
- Wolverhampton & District Trades Council
## Case Study 13: Swadlincote Woodlands

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**Timescale**

- **Yr 1** 96/97
- **Yr 2** 97/98
- **Yr 3** 98/99
- **Yr 4** 99/2000
- **Yr 5** 00/01

**Mission**

- Enhance employment prospects & education skills
- Encourage sustainable economic growth & wealth creation
- Protect & improve local environment & infrastructure
- Improve housing & housing conditions
- Tackle crime & improve community safety
- Enhance quality of life of local people of Swadlincote

**Area**

*Small area* - Regeneration of the Swadlincote area which is the administrative centre of South Derbyshire located at the heart of the National Forest in the South Derbyshire District.

**Partnership Structure**

The Made in Swadlincote Partnership agreed South Derbyshire District Council to act as Accountable Body for the Partnership. SDDC delegated management of the programme to Swadlincote Woodlands Regeneration Board which has 14 members; 6 from public sector, 7 private and 1 community/voluntary. One project Co-ordinator oversees the programme, based at SDDC.

<table>
<thead>
<tr>
<th>Lead Partner</th>
<th>South Derbyshire District Council</th>
</tr>
</thead>
<tbody>
<tr>
<td>Lead Contact</td>
<td>Catherine Eaton</td>
</tr>
<tr>
<td>Address</td>
<td>Civic Offices, Civic way, Swadlincote, Derbyshire, DE11 0AH</td>
</tr>
<tr>
<td>Phone/fax</td>
<td>01283 221000 x2040/01283 550128</td>
</tr>
</tbody>
</table>

**Other Partners**

- Business Link Southern Derbyshire
- Derby & Derbyshire Business Venture
- Derbyshire County Council
- Gresley Investments Ltd
- National Forest Company
- S Derbyshire Chamber of Commerce, Training & Enterprise
- S Derbyshire Chamber of Commerce, Commerce & Industry
- Swadlincote & S Derbyshire Chamber of Trade, Comm & Ind
Case Study 14: South Leytonstone Community Partnership

<table>
<thead>
<tr>
<th>Round</th>
<th>Duration</th>
<th>Final yr</th>
<th>SRB spend</th>
<th>Region</th>
<th>Objs</th>
</tr>
</thead>
<tbody>
<tr>
<td>2</td>
<td>7 years</td>
<td>2003</td>
<td>10.0</td>
<td>LO</td>
<td>Hous</td>
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</table>

**Timescale**

<table>
<thead>
<tr>
<th></th>
<th>Yr 1</th>
<th>Yr 2</th>
<th>Yr 3</th>
<th>Yr 4</th>
<th>Yr 5</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>96/97</td>
<td>97/98</td>
<td>98/99</td>
<td>99/2000</td>
<td>00/01</td>
</tr>
<tr>
<td>Yr 6</td>
<td>01/02</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Mission**

To transform S Leytonstone from an area with high levels of unemployment, crime & appalling housing conditions, into one in which people are proud to live & work.

**Area**

Small area - The bid is centred on South Leytonstone which extends south down Leytonstone High Road to include Maryland Point. The area covers the Cathall ward and part of the Cann Hall ward. Up to 25,000 people in the bid area & environs affected by the programme.

**Partnership Structure**

The Partnership comprises four members each from the local community, business community and local authority plus up to five others co-opted from major programme stakeholders such as Police, Waltham Forest Housing Action Trust and LETEC. London Borough of Waltham Forest is the Accountable Body.

**Lead Partner**

Stratford Development Partnership Ltd

**Lead Contact**

Joan Toovey

**Address**

The Old Dispensary, 30 Romford Rd, London, E15 4BZ

**Phone/fax**

0181 519 7790

**Other Partners**

- Waltham Forest Council
- Waltham Forest Housing Action Trust
- East Thames Housing Group
- Holy Trinity Church
- Avenue Steering Group
- Newham Chamber of Commerce
- Stratford Community Forum
- Newham Council
- Harry Cohen MP
- Metropolitan Police Service
- LETEC
- Cathall Road Steering Group
- Waltham Forest Chamber of Commerce
- Stratford Business Forum
- Bovis Construction Ltd
Case Study 15: Regenerating Central Brighton

<table>
<thead>
<tr>
<th>Round</th>
<th>Duration</th>
<th>Final yr</th>
<th>SRB spend</th>
<th>Region</th>
<th>Objs</th>
</tr>
</thead>
<tbody>
<tr>
<td>2</td>
<td>5 years</td>
<td>2001</td>
<td>10.1</td>
<td>SE</td>
<td>Emp, Tr, Ed, Econ, Ho, Eth, Cr, Env, Qu, Hea</td>
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**Timescale**

<table>
<thead>
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<th>Year</th>
<th>Yr 1 96/97</th>
<th>Yr 2 97/98</th>
<th>Yr 3 98/99</th>
<th>Yr 4 99/2000</th>
<th>Yr 5 00/01</th>
</tr>
</thead>
</table>

**Mission**

To regenerate the Central Brighton area through a number of interrelated projects falling within four themes:
- Cultural Industries
- Regency Revival
- Phoenix Brewery
- Small Business Development

**Area**

Small area - The Central Brighton area comprising all the Regency ward and part Seven Dials & part St Peters ward.

**Partnership Structure:**

9 members of the Partnership make up Steering Group which reports to a Co-ordinating Committee. The Regeneration Manager, appointed by the Council, reports to the Steering Group. Brighton & Hove Council (formerly Brighton Borough Council) are the Accountable Body. A new structure is being developed by the Council to incorporate the Regeneration Partnership for SRB3 in Brighton.

**Lead Partner**

Brighton & Hove Council (formerly Brighton Borough Council)

**Lead Contact**

Martin Taylor/Miranda Pearce

**Address**

Kings House, Grand Ave, Hove, E Sussex BN3 2LS

**Phone/fax**

01273 290000 & 01273 291090

**Other Partners**

<table>
<thead>
<tr>
<th>Sussex Enterprise</th>
</tr>
</thead>
<tbody>
<tr>
<td>E Sussex County Council</td>
</tr>
<tr>
<td>E Sussex, Brighton &amp; Hove Health Authority</td>
</tr>
<tr>
<td>PACT Community Projects</td>
</tr>
<tr>
<td>Brighton &amp; Hove Economic Development Company</td>
</tr>
<tr>
<td>Brighton Consortium of Housing Associations</td>
</tr>
<tr>
<td>Brighton Festival</td>
</tr>
<tr>
<td>Regency Area Trader &amp; Community Associations</td>
</tr>
</tbody>
</table>
## Case Study 16: City of Sunderland Partnership

<table>
<thead>
<tr>
<th>Round</th>
<th>Duration</th>
<th>Final yr</th>
<th>SRB spend</th>
<th>Region</th>
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<tr>
<td>1</td>
<td>7 years</td>
<td>2002</td>
<td>10.9</td>
<td>NE</td>
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**Timescale**

<table>
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<th>Yr 1</th>
<th>Yr 2</th>
<th>Yr 3</th>
<th>Yr 4</th>
<th>Yr 5</th>
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<tbody>
<tr>
<td>95/96</td>
<td>96/97</td>
<td>97/98</td>
<td>98/99</td>
<td>99/2000</td>
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<tr>
<td>Yr 6</td>
<td>00/01</td>
<td>01/02</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Mission**

- Focus on target areas of the City to
  - promote sustainable economic growth
  - secure improved access to education, training & employment
  - improve environment & infrastructure
  - Tackle crime & community safety
  - improve housing quality & choice
  - promote initiatives of benefit to ethnic minorities
  - enhance quality of life of local communities

**Area**

- **LA District** - Three areas of focus: Sunderland City Centre, Houghton-Hetton coalfield communities and the Hendon-East Maritime Zone

**Partnership Structure:**
The Partnership operates on two levels; the City of Sunderland Partnership Management Board & the Officer Working Group. The Board has a representative from each of the partners at Chairman, Chief Executive or equivalent level. The OWG is chaired by the head of the Council’s Regeneration Team. The City Council is Accountable Body.

**Lead Partner**
City of Sunderland Partnership (City Council)

**Lead Contact**
Mr M P Spooner/Tim Pain

**Address**
Civic Centre, Sunderland, SR2 7DN

**Phone/fax**
0191 553 1164

**Other Partners**
The City of Sunderland Forum

City of Sunderland TEC

Tyne & Wear Development Corporation

The University of Sunderland

City of Sunderland Business Fora

NE Chamber of Commerce, Trade & Industry
Case Study 17: Hull City Vision

<table>
<thead>
<tr>
<th>Round</th>
<th>Duration</th>
<th>Final yr</th>
<th>SRB spend</th>
<th>Region</th>
<th>Objs</th>
</tr>
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<tbody>
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<td>2001</td>
<td>11.7</td>
<td>YH</td>
<td>Emp, Ed, Tr, Hous, Cr, Env, Qual, Health</td>
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**Timescale**

|-----------|---------|-------|-------|---------|---------|

**Mission**

To create a new Gipsyville (estate), to provide a strategic framework for the regeneration of the area and to establish more pride and prosperity through a targeted integrated package of measures to physically improve the estate, create jobs, increase training opportunities and enhance the quality of life.

**Area**

**LA District** - The Gipsyville Estate (est pop 4330) lies in the West of the City and straddles part of the wards of Pickering and Newington. It is an interwar estate requiring significant renovation and has been designated a “Regeneration Priority Area” within the City Plan.

**Partnership Structure:**

CityVision’s strategic making body is the Steering Group of around 26 members. The Executive Board responsible for delivery has 7 members. A set of five Executive Teams report to the Board: - Image, Essence & fabric, social, economic & Citylearning. Kingston upon Hull City Council are Accountable Body.

**Lead Partner**

Hull City Vision Ltd

Lead Contact: Barrie Matterson Regeneration Manager

Address: 6 Posterngate, Hull, HU1 2JN

Phone/fax: 01482 320021/01482 329189

**Other Partners**

- Gipsyville Action Centre Steering Group
- Francis Askew School
- Humberside TEC
- Hull & Holderness NHS Trust/East Riding Health Authority
- Keepmoat Holdings plc
- Hull City Council Housing Dept
- University of Hull
- Hull City Council
Case Study 18: Nottingham - Capturing the Dynamics

<table>
<thead>
<tr>
<th>Round</th>
<th>Duration</th>
<th>Final yr</th>
<th>SRB spend</th>
<th>Region</th>
<th>Objs</th>
</tr>
</thead>
<tbody>
<tr>
<td>2</td>
<td>6 years</td>
<td>2002</td>
<td>13.2</td>
<td>EM</td>
<td>Emp, Ed, Tr, Econ, Ho, Eth, Cr, Env, Hea</td>
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**Timescale**

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<th>Yr 2 97/98</th>
<th>Yr 3 98/99</th>
<th>Yr 4 99/2000</th>
<th>Yr 5 00/01</th>
</tr>
</thead>
</table>

**Mission**

Focuses on the regeneration of 3 inter-linked disadvantaged communities in the City. Aim is physical, social & economic regeneration.

**Area**

LA District/TEC - There are three priority areas within the City of Nottingham; the Broxtowe Estate, the Bestwood Estate and the Urban Initiative Area comprising; Radford, Hyson Green and Forest Fields.

**Partnership Structure:**

The Nottingham Partnership Forum has a Regeneration Board responsible for delivery of the scheme. The Board comprises 6 members including the Leader of the City Council, Chief Exec of GNTEC & Deputy leader of County Council. The Board is supported by a secretariat which includes a Programme Manager & Technical Advisory Group. Nottingham City Council acts as Accountable Body.

**Lead Partner**

Nottingham City Council

**Lead Contact**

Reesham Ajula

**Address**

Policy Unit, The Guildhall, Nottingham, NG1 4BY

**Phone/fax**

0115 948 3500/0115 935 0831

**Other Partners**

- GNTEC/Business Link
- Nottinghamshire County Council
- Nottingham Development Enterprise
- Voluntary Sector Urban Regeneration Forum
- Nottingham Colleges Partnership
# Appendix A: Case Study Proformas

## Case Study 19: Greenwich - Woolwich Revival

<table>
<thead>
<tr>
<th>Round</th>
<th>Duration</th>
<th>Final yr</th>
<th>SRB spend</th>
<th>Region</th>
<th>Objs</th>
</tr>
</thead>
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<td>1</td>
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<td>2003</td>
<td>24.9</td>
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<td>Econ</td>
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### Timescale
- **Yr 1**
- **95/96**
- **Yr 2**
- **96/97**
- **Yr 6**
- **97/98**
- **00/01**
- **Yr 7**
- **01/02**
- **Yr 4**
- **98/99**
- **Yr 5**
- **99/00**

### Mission
- Regenerate the Woolwich area by:
  - regeneration of Royal Arsenal & its integration with Woolwich Centre
  - stimulation of new business & manufacturing jobs
  - thriving commercial & retail centre
  - improvements to housing
  - long term consolidation of University of Greenwich
  - community, health & security development
  - school improvement/language support
  - enhance quality of life to Woolwich residents
  - plus other regeneration schemes

### Area
- **LA District** - Based primarily on 4 wards in the Woolwich area of St Marys, Arsenal, Glyndon and Lakedale.

### Partnership Structure:
The SRB programme is managed by the Woolwich Development Agency, the Board of the Agency comprises 3 members each from LB Greenwich, Waterfront Business Forum and Waterfront Community Forum. A team of staff employed by the Council administer the scheme, they are led by a Managing Director. London Borough of Greenwich acts as the Accountable Body.

<table>
<thead>
<tr>
<th>Lead Partner</th>
<th>Woolwich Development Agency</th>
</tr>
</thead>
<tbody>
<tr>
<td>Lead Contact</td>
<td>Frances Dolan/David Candlin</td>
</tr>
<tr>
<td>Address</td>
<td>23 Woolwich Rd, London SE18 6EU</td>
</tr>
<tr>
<td>Phone/fax</td>
<td>0181 312 5885</td>
</tr>
</tbody>
</table>

### Other Partners
- London Borough Greenwich
- Greenwich Waterfront Business Forum
- Greenwich Waterfront Community Forum
- University of Greenwich
- Greenwich Council for Racial Equality
- Bexley & Greenwich Health Authority
**Case Study 20: Royds Bradford**

<table>
<thead>
<tr>
<th>Round</th>
<th>Duration</th>
<th>Final yr</th>
<th>SRB spend</th>
<th>Region</th>
<th>Objs</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>7 years</td>
<td>2002</td>
<td>31.0</td>
<td>YH</td>
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**Timescale**

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<th>Yr 2</th>
<th>Yr 3</th>
<th>Yr 4</th>
<th>Yr 5</th>
</tr>
</thead>
<tbody>
<tr>
<td>Yr</td>
<td>95/96</td>
<td>96/97</td>
<td>97/98</td>
<td>98/99</td>
<td>99/2000</td>
</tr>
<tr>
<td>Yr 6</td>
<td>00/01</td>
<td>01/02</td>
<td>Yr 3</td>
<td>Yr 4</td>
<td>Yr 5</td>
</tr>
</tbody>
</table>

**Mission**

To regenerate the Royds area by:
- encouraging refurbishment of public sector housing
- building new homes for rent & sale
- regenerating the environment
- creating new jobs & improve training infrastructure
- improve educational attainment & social provision
- building the capacity of local people to create sustained & sustainable regeneration in the area

**Area**

Small area - The focus is the Royds area of Bradford a complex of three housing estates; Buttershaw, Woodside and Delf Hill located on the south periphery of the main urban area of the District of Bradford. Population in and around the immediate area is 12,000.

**Partnership Structure:**

The Board of the Royds Community Association comprises around 21 members with the majority consisting of local residents alongside the key partners; Keepmoat Holdings, Brunel Family Housing Association and Bradford MDC. A management Team is involved in the delivery of the scheme. The Royds Community Association acts as the Accountable Body.

**Lead Partner**

Royds Community Association

- **Lead Contact:** Tony Dylak
- **Address:** 86 Halifax Road, Odsal, Bradford BD6 1JJ
- **Phone/fax:** 01274 772273

**Other Partners**

- Bradford MDC
- Bradford TEC
- Keepmoat Construction Ltd
- Brunel Family Housing Association
- Bradford College
- Council of Churches
- Haslam Homes
## APPENDIX B  GROSS OUTPUT INDICATORS FROM ROUNDS 1 & 2

### Table B1 Outputs listed by Round 1 headings, Round 2 comparisons as follows:-

<table>
<thead>
<tr>
<th>Round 1</th>
<th>Round 2</th>
<th>Round 1</th>
<th>Round 2</th>
<th>Round 1</th>
<th>Round 2</th>
</tr>
</thead>
<tbody>
<tr>
<td>1A</td>
<td>1Ai+1Aii</td>
<td>3Ai</td>
<td>3Ai+3Aii</td>
<td>7A</td>
<td>7Ai+7Aii+7Aiii</td>
</tr>
<tr>
<td>1B</td>
<td>1B</td>
<td>3Aii</td>
<td>3Aiii+3Aiv</td>
<td>7B</td>
<td>7Aiv+7Av+7Avi+7Biv+7Bv+7Bvi</td>
</tr>
<tr>
<td>1C</td>
<td>1C</td>
<td>3B</td>
<td>3B</td>
<td>8A</td>
<td>8Ai+8Aii*</td>
</tr>
<tr>
<td>1D</td>
<td>1D</td>
<td>5B</td>
<td>5Bi+5Bii</td>
<td>8C</td>
<td>8C</td>
</tr>
<tr>
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<td>1E</td>
<td>5C</td>
<td>5C</td>
<td>8D</td>
<td>8D</td>
</tr>
<tr>
<td>1F</td>
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<td>5Di</td>
<td>8E</td>
<td>8E</td>
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<td>1I</td>
<td>6A</td>
<td>6A</td>
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<td></td>
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<td>1J</td>
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<td>6B</td>
<td></td>
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</tr>
<tr>
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<td>1Ki</td>
<td>6C</td>
<td>6C</td>
<td></td>
<td></td>
</tr>
<tr>
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<td>2A</td>
<td>6D</td>
<td>6Di+6Dii</td>
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<tr>
<td>2B</td>
<td>2Bi+2Bii</td>
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<td>2Ci</td>
<td>6F</td>
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</table>

No comparisons for Round 1H, 3C, 3D, 3E, 4A, 4B, 4C, 4D, 4E, 8B and Round 2 2D.  Round 1 1G omitted as not directly comparable with 1Gi/1Gii &1L omitted as not directly comparable with Round 2 definitions of 1Li/1Lii, also Round 1 5A not directly comparable with 5A1, 5Aii, & 5Aiii in Round 2 so all omitted here.

*Assuming Round 1 8A includes community orgs even though not in definition*
### Table B2: Definitions of outputs

<table>
<thead>
<tr>
<th>Code</th>
<th>Round 1</th>
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</tr>
</thead>
<tbody>
<tr>
<td>1A</td>
<td>No jobs created/safeguarded</td>
<td>1Ai</td>
<td>No jobs created</td>
</tr>
<tr>
<td></td>
<td></td>
<td>1Aii</td>
<td>No jobs safeguarded</td>
</tr>
<tr>
<td></td>
<td></td>
<td>1Aiii</td>
<td>No of construction jobs</td>
</tr>
<tr>
<td>1B</td>
<td>No pupils benefiting from projects designed to enhance/improve attainment</td>
<td>1B</td>
<td>No pupils benefiting from projects designed to enhance/improve attainment</td>
</tr>
<tr>
<td>1C</td>
<td>No people trained obtaining quals</td>
<td>1C</td>
<td>No people trained obtaining quals</td>
</tr>
<tr>
<td>1D</td>
<td>No residents of target areas accessing emp thru training, advice or specific targeted assistance</td>
<td>1D</td>
<td>No residents of target areas accessing emp thru training, advice or specific targeted assistance</td>
</tr>
<tr>
<td>1E</td>
<td>No of training weeks</td>
<td>1E</td>
<td>No of training weeks</td>
</tr>
<tr>
<td>1F</td>
<td>No people trained obtaining jobs (of which who were unemployed)</td>
<td>1Fi</td>
<td>No trained people obtaining jobs</td>
</tr>
<tr>
<td></td>
<td></td>
<td>1Fii</td>
<td>No of these who were formerly unemployed</td>
</tr>
<tr>
<td>1G</td>
<td>No of residents of target areas accessing employment through training, advice or specifically targeted assistance/No unemployed entering self emp</td>
<td>1Gi</td>
<td>No people entering self emp</td>
</tr>
<tr>
<td></td>
<td></td>
<td>1Gii</td>
<td>No of these who were previously unemployed</td>
</tr>
<tr>
<td>1H</td>
<td>No ethnic minority pupils improved to recognisable high attainment level in English as second language eg disabled</td>
<td>1H</td>
<td>NO 1H</td>
</tr>
<tr>
<td>1I</td>
<td>No from disadvantaged gps being targeted who obtain a job eg disabled</td>
<td>1I</td>
<td>No from disadvantaged gps being targeted who obtain a job eg disabled</td>
</tr>
<tr>
<td>1J</td>
<td>No of young benefiting from projects to promote personal &amp; social development</td>
<td>1J</td>
<td>No of young benefiting from projects to promote personal &amp; social development</td>
</tr>
<tr>
<td>1K</td>
<td>No employers involved in collaborative projects with education to improve student performance</td>
<td>1K</td>
<td>No students involved in collaborative projects</td>
</tr>
<tr>
<td></td>
<td></td>
<td>1Ki</td>
<td>No employers involved in collaborative projects with education to improve student performance</td>
</tr>
<tr>
<td></td>
<td></td>
<td>1Kii</td>
<td>No students involved in collaborative projects</td>
</tr>
<tr>
<td>1L</td>
<td>% of teachers on placements into business</td>
<td>1L</td>
<td>No teachers who have had placement into business during last period (no direct comp with R1)</td>
</tr>
<tr>
<td></td>
<td></td>
<td>1Li</td>
<td>Total no teachers in target area (no direct comp with R1)</td>
</tr>
<tr>
<td></td>
<td></td>
<td>1Lii</td>
<td>Total no teachers in target area (no direct comp with R1)</td>
</tr>
<tr>
<td>2A</td>
<td>No of new business start ups</td>
<td>2A</td>
<td>No of new business start ups</td>
</tr>
<tr>
<td>2B</td>
<td>m² new/improved business/comml floorspace</td>
<td>2B</td>
<td>Area of new bus/comml floorspace</td>
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<td>2Bi</td>
<td>Area of improved bus/comml floorspace</td>
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<tr>
<td>2C</td>
<td>Survival rate of new businesses</td>
<td>2C</td>
<td>No new businesses</td>
</tr>
<tr>
<td></td>
<td></td>
<td>2Ci</td>
<td>No new businesses</td>
</tr>
<tr>
<td></td>
<td></td>
<td>2Cii</td>
<td>No surviving 52 weeks</td>
</tr>
<tr>
<td></td>
<td></td>
<td>2Ciii</td>
<td>No surviving 78 weeks</td>
</tr>
<tr>
<td></td>
<td></td>
<td>2D</td>
<td>No businesses advised</td>
</tr>
<tr>
<td>3Ai</td>
<td>No dwellings completed/improved, private sector</td>
<td>3Ai</td>
<td>No private sector dwellings completed</td>
</tr>
<tr>
<td>3Aii</td>
<td>No dwellings completed/improved, public sector</td>
<td>3Aii</td>
<td>No private sector dwellings improved</td>
</tr>
<tr>
<td></td>
<td></td>
<td>3Aiii</td>
<td>No LA dwellings completed</td>
</tr>
<tr>
<td>3B</td>
<td>No dwellings included in tenant management organisation</td>
<td>3B</td>
<td>No dwellings included in newly formed tenant management organisation</td>
</tr>
<tr>
<td>3C</td>
<td>Increase in proportion of total rent due</td>
<td>3C</td>
<td>NO 3C</td>
</tr>
<tr>
<td>3D</td>
<td>Increase in proportion of responsive repairs</td>
<td>3D</td>
<td>NO 3D</td>
</tr>
<tr>
<td>3E</td>
<td>No dwellings transferred out of public sector to owner occupation/rent</td>
<td>3E</td>
<td>NO 3E</td>
</tr>
<tr>
<td>Code</td>
<td>Round 1</td>
<td>Code</td>
<td>Round 2</td>
</tr>
<tr>
<td>------</td>
<td>-------------------------------------------------------------------------</td>
<td>------</td>
<td>-------------------------------------------------------------------------</td>
</tr>
<tr>
<td>4A</td>
<td>No of ethnic minority business start ups</td>
<td></td>
<td>NO 4A</td>
</tr>
<tr>
<td>4B</td>
<td>No unemployed ethnic minorities obtaining job</td>
<td></td>
<td>NO 4B</td>
</tr>
<tr>
<td>4C</td>
<td>No ethnic minority pupils enabled to achieve higher levels of educational attainment</td>
<td></td>
<td>NO 4C</td>
</tr>
<tr>
<td>4D</td>
<td>No ethnic minority people entering voc training</td>
<td></td>
<td>NO 4D</td>
</tr>
<tr>
<td>4E</td>
<td>No ethnic minority people enabled access to info/advice/mainstream provision</td>
<td></td>
<td>NO 4E</td>
</tr>
<tr>
<td>5A</td>
<td>Proportion or no of elderly, women or all people who benefit from community safety initiatives</td>
<td>5Ai</td>
<td>Total no of beneficiaries of Community Safety Initiatives (no direct comp with R1)</td>
</tr>
<tr>
<td></td>
<td></td>
<td>5Aii</td>
<td>of which are aged 60+ (no direct comp with R1)</td>
</tr>
<tr>
<td></td>
<td></td>
<td>5Aiii</td>
<td>of whom are women (no direct comp with R1)</td>
</tr>
<tr>
<td>5B</td>
<td>No of dwellings &amp; comml bldgs where security upgraded</td>
<td>5Bi</td>
<td>No dwellings where security upgraded</td>
</tr>
<tr>
<td></td>
<td></td>
<td>5Bii</td>
<td>No comml bldgs where security is upgraded</td>
</tr>
<tr>
<td>5C</td>
<td>No of community safety initiatives</td>
<td>5C</td>
<td>No of community safety initiatives</td>
</tr>
<tr>
<td>5D</td>
<td>No of youth crime prevention initiatives</td>
<td>5Di</td>
<td>No youth prevention initiatives</td>
</tr>
<tr>
<td></td>
<td></td>
<td>5Dii</td>
<td>Nos attending youth crime prevention initiatives</td>
</tr>
<tr>
<td>6A</td>
<td>Ha land improved/reclaimed for open space</td>
<td>6A</td>
<td>Ha land improved/reclaimed for open space</td>
</tr>
<tr>
<td>6B</td>
<td>Ha land improved/reclaimed/serviced for development</td>
<td>6B</td>
<td>Ha land improved/reclaimed/serviced for development</td>
</tr>
<tr>
<td>6C</td>
<td>No buildings improved &amp; brought back into use</td>
<td>6C</td>
<td>No buildings improved &amp; brought back into use</td>
</tr>
<tr>
<td>6D</td>
<td>Km of roads built/improved</td>
<td>6Di</td>
<td>Km roads built</td>
</tr>
<tr>
<td></td>
<td></td>
<td>6Dii</td>
<td>Km roads improved</td>
</tr>
<tr>
<td>6E</td>
<td>No traffic calming schemes</td>
<td>6E</td>
<td>No traffic calming schemes</td>
</tr>
<tr>
<td>6F</td>
<td>Waste management/recycling schemes</td>
<td>6F</td>
<td>Waste management/recycling schemes</td>
</tr>
<tr>
<td>7A</td>
<td>No people given access to new opps facilities</td>
<td>7Aii</td>
<td>No local people given access to new health opps/facs</td>
</tr>
<tr>
<td></td>
<td></td>
<td>7Aiii</td>
<td>No local people with given access to new sports opps/facs</td>
</tr>
<tr>
<td></td>
<td></td>
<td>7Av</td>
<td>No new health facs</td>
</tr>
<tr>
<td></td>
<td></td>
<td>7Avi</td>
<td>No of new sports facs</td>
</tr>
<tr>
<td></td>
<td></td>
<td>7Bii</td>
<td>Nos using improved health facs</td>
</tr>
<tr>
<td>7B</td>
<td>No community facs improved/established eg health provision, parks, sports etc</td>
<td></td>
<td>Nos using improved sports facs</td>
</tr>
<tr>
<td></td>
<td></td>
<td>7Biii</td>
<td>Nos using new cultural facs</td>
</tr>
<tr>
<td></td>
<td></td>
<td>7Biv</td>
<td>No of community health facs improved</td>
</tr>
<tr>
<td></td>
<td></td>
<td>7Bv</td>
<td>No of community sports facs improved</td>
</tr>
<tr>
<td></td>
<td></td>
<td>7Bvi</td>
<td>No of community cultural facs improved</td>
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</tbody>
</table>
## Appendix B: Gross output indicators

<table>
<thead>
<tr>
<th>Code</th>
<th>Round 1</th>
<th>Code</th>
<th>Round 2</th>
</tr>
</thead>
<tbody>
<tr>
<td>8A</td>
<td>No voluntary organisations supported</td>
<td>8Ai</td>
<td>No voluntary orgs supported wholly/partly by CF</td>
</tr>
<tr>
<td></td>
<td></td>
<td>8Aii</td>
<td>No community gps supported wholly/partly by CF</td>
</tr>
<tr>
<td>8B</td>
<td>No/% dwellings incl in tenant management orgs</td>
<td></td>
<td>NO 8B</td>
</tr>
<tr>
<td>8C</td>
<td>No individuals employed in voluntary work</td>
<td>8C</td>
<td>No individuals employed in vol work</td>
</tr>
<tr>
<td>8D</td>
<td>No local employers with employee volunteering schemes</td>
<td>8D</td>
<td>No local employers with employee volunteering schemes</td>
</tr>
<tr>
<td>8E</td>
<td>No community enterprise start ups.</td>
<td>8E</td>
<td>No community enterprise start ups.</td>
</tr>
</tbody>
</table>